EMBA Program, Tung-Hai University Master's Thesis

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Dynamic Capabilities and
Strategies Adoption
in Taiwan Packaging Industry From Dynamic Strategic Groups'
Point of View

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Abstract

Static analysis can not exam strategy groups over time or investigate

fundamental questions formation, evolution, and types of change. In this

study, we chose two economic events impact, one was unexpected,

another one was expected, to check the strategy groups change and the

relationship between those groups with strategies, dynamic capabilities, and

performances.

Taiwan packaging industry was the field we investigated. We found strategic

groups did exist in this field and those groups did change over time in number

of membership and number of strategy groups. All strategies adoption and

dynamic capabilities did affect enterprises' performances, even group

change.

Keywords: Strategic Groups, Dynamic Strategic Groups,

Dynamic Capabilities

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